

Town of Haddam, CT

2015-16 Fiscal Year

Approved Budget Town Meeting May 20, 2015

This document and the detailed budget is available at haddam.org or at the Town Office Building

**TOWN OF HADDAM, CT
2015 - 2016 BUDGET
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TOWN OF HADDAM, CT
DESCRIPTION OF BUDGET PROCESS
TOWN CHARTER SECTION 9.3

By the first Wednesday in March the Board of Finance shall receive from the Board of Selectman the preliminary budget for the Town which shall include the individual budgets of each Town agency dependent on the Town for any portion of its income.

By the first Wednesday in April the Board of Finance shall review the preliminary budgets together with estimates of income and prepare its own preliminary budget no less than forty-five days prior to the Annual Budget Meeting.

By the third Wednesday in April the Board of Finance shall return to each Town agency no less than five weeks prior to the Annual Budget Meeting the budget proposed by the Board of Finance for each such agency. Any Town agency which takes exception to the proposed budget shall so inform the Board of Finance within one week.

By the first Wednesday in May the Board of Finance shall hold a public hearing on the proposed budget. Printed copies of the proposed budget shall be available at the Office of the Town Clerk, the town public library and at such other locations as the Board may prescribe, five days in advance of said hearing.

Those wishing changes in the budget as proposed by the Board of Finance shall communicate their views at the public hearing. After the public hearing the Board shall draft its final recommended budget the third Wednesday in May of each year.

The final budget as proposed by the Board of Finance shall be presented for adoption at the Annual Budget Meeting called for that purpose. The Annual Budget Meeting may delete or decrease the budget amounts, but may not increase budgeted amounts nor add additional items into the budget.

Within one week after the acceptance of the annual budget by the Town Meeting, unless otherwise changed by ordinance, the Board of Finance shall meet and lay a tax on the Grand List sufficient, in addition to the other estimated yearly income of the Town, to pay the expenses and appropriations of the Town for the current year.

TOWN OF HADDAM, CT

LISTING AND DESCRIPTION OF TOWN FUNDS

Name of Fund	Description/Purpose of Fund
General Fund	The general fund is the principal fund of the Town and is used to account for all activities of the Town, except for those required to be accounted for in another fund. The general fund accounts for the normal recurring activities of the Town including general government, public safety, public works, health and human services and culture and recreation. These activities are funded principally with property taxes, user fees and State grants.
<u>Special Revenue Funds</u>	
Medical Insurance Reserve Fund	This fund is used to account for unanticipated medical insurance costs.
Materials Testing	This fund is used to account for the fees charged and the cost of material testing.
Small Cities Escrow Fund	This fund is used to account for the previously federal funded small cities grant and the related revolving loan program.
Grants	The fund is used to account for any federal or state grants received by the Town not recorded in the general fund.
Town Clerk	This fund is used to account for the fees charged and collected by state statute to be used for capital purchases.
Historic Documents Preservation	This fund is used to account for the fees charged and collected by state statute to be used for preserving the Town's historic documents.
Debt Service Fund	This fund is used to account for monies designated to pay principal and interest on long-term debt.
<u>Capital Project Funds</u>	
Capital Nonrecurring Fund	This fund is used to account for the items budgeted in the capital budget and that are part of the Town's capital plan. The amount budgeted in the general fund is transferred and spent from this fund. Per the charter, these projects have a 3 year life and if not expended in that time period, either lapse or they must be reappropriated.
Transfer Station Fund	This fund was used to account for the bond proceeds and construction of the transfer station. The balance of this fund will be used for other improvements at the transfer station or transferred to the debt service fund or capital and nonrecurring fund.
Road Fund	This fund is used for the reconstruction of Town roads and bridges.
Open Space Fund	This fund is used to account for contributions and other revenues to purchase open space.
Silver Spring Road Fund	This fund is used to account for the performance bond proceed that will be used to complete the necessary work related to the Silver Springs Road project.
<u>Fiduciary Funds</u>	
Pension Fund	This fund is used to account for the contributions and payment of pension benefits to eligible Town employees.
Agency Funds	This fund is used to account for the cash held by the Town for performance bonds required for developer construction projects.

Revenue Detail
TOWN OF HADDAM, CT
2015-2016 PROPOSED BUDGET

PROPOSED REVENUE BUDGET

Revenues	Budgeted 14-15	Projected 15-16	Change from Prior Year
<i>Town Tax Revenue</i>			
General Property Tax	27,098,033	28,111,661	1,013,628
General Property Tax-Prior Year	225,000	250,000	25,000
Elderly Tax Credit	(95,000)	(95,000)	0
Interest & Lien Fees	115,000	125,000	10,000
South Central Water Authority	3,000	3,000	0
Telecommunications Prop Tax Grant	25,000	23,000	-2,000
Total General Property Tax	27,371,033	28,417,661	1,046,628
<i>Intergovernmental</i>			
Education Cost Sharing	1,823,044	1,879,334	56,290
PILOT: State Owned Real Property	69,743	67,225	-2,518
Tax Relief for the Elderly	46,000	48,000	2,000
Miscellaneous State	24,969	10,000	-14,969
Mashantucket Pequot	23,455	23,789	334
Local Capital Improvement Grant	74,528	73,867	-661
Veterans' Exemptions	6,000	6,200	200
DUI Grants	10,950	7,500	-3,450
Total Intergovernmental	2,078,689	2,115,915	37,226
<i>Charges for Services</i>			
Town Clerk Recording Fees	40,000	40,000	0
Town Clerk fees	20,000	20,000	0
Real Estate Conveyance Tax	60,000	60,000	0
Transfer Station Permits	115,000	105,000	-10,000
Dog License	10,000	10,000	0
Building and Land Use	80,000	85,000	5,000
Photocopy Fees	11,000	8,000	-3,000
Rental of Public Buildings	2,500	1,000	-1,500
Recycling Fees	25,000	22,000	-3,000
Troopers O T Reimbursement	20,000	25,000	5,000
Other Fees	8,000	7,000	-1,000
Total Charges for Services	391,500	383,000	-8,500
<i>Miscellaneous</i>	10,000	10,000	0
<i>Interest Income</i>	20,000	22,000	2,000
TOTAL NON-TAX REVENUE	2,500,189	2,530,915	30,726
TOTAL REVENUE ALL SOURCES	29,871,222	30,948,576	1,077,354
TOTAL EXPENDITURES	29,871,222	30,948,576	1,077,354

**TOWN OF HADDAM, CT
2015-2016 PROPOSED BUDGET**

SUMMARY OF EXPENDITURES BY FUNCTION

Department	2012-2013 Actual Expended	2013-2014 Actual Expended	2014-2015 Adopted Budget	YTD Expended 1/31/15	2015-2016 Department Requests	2015-2016 Selectmen's Requests	2015-2016 BOF Requests	% Change over 14- 15 Budget
General Government	2,365,518	2,171,625	2,500,849	1,393,605	2,376,699	2,494,605	2,490,924	-0.40%
Public Safety	784,259	803,110	890,196	340,122	908,013	874,706	883,607	-0.74%
Public Works	1,954,573	2,043,532	1,909,854	1,716,935	2,018,313	1,919,300	1,952,300	2.22%
Health & Human Services	404,984	407,398	423,379	326,496	427,444	375,288	410,980	-2.93%
Culture and Recreation	507,597	509,058	534,454	407,920	584,095	530,739	531,339	-0.58%
Community Organizations	3,000	6,000	8,635	8,635	12,270	7,500	7,500	-13.14%
Total Operating Costs	6,019,931	5,940,723	6,267,368	4,193,712	6,326,834	6,202,139	6,276,650	0.15%
Capital Non Recurring Fund	593,103	524,312	442,178	442,178	467,015	336,700	451,700	2.15%
Road Projects	500,000	1,077,758	500,000	500,000	500,000	500,000	500,000	0.00%
Total Capital	1,093,103	1,602,070	942,178	942,178	967,015	836,700	951,700	1.01%
Total Debt Service	48,136	149,921	284,786	284,785	254,286	254,286	254,286	-10.71%
Total General Government	7,161,170	7,692,714	7,494,332	5,420,675	7,548,135	7,293,125	7,482,636	-0.16%
Education RSD#17	20,918,591	21,414,633	22,376,890	20,139,207	23,838,866	23,471,743	23,465,940	4.87%
Grand Total	28,079,761	29,107,347	29,871,222	25,559,882	31,387,001	30,764,868	30,948,576	3.61%

TOWN OF HADDAM, CT
2015-2016 PROPOSED BUDGET

BY DEPARTMENT AND FUNCTION

Line Item Name	2012-2013 Actual Expended	2013-2014 Actual Expended	2014-2015 Adopted Budget	YTD Expended 3/31/15	2015-2016 Department Requests	2015-2016 Selectmen's Requests	2015-2016 BOF Requests	% Change over 14-15 Budget	Notes
General Government									
Selectmen	164,098	162,805	176,653	126,027	179,160	190,455	190,455	7.81	1
Finance Department	77,130	68,243	110,878	48,482	133,404	133,404	133,404	20.32	2
Probate	2,660	2,660	2,661	2,661	2,661	2,661	2,661	0.00	
Elections	48,389	40,262	50,730	29,732	51,030	51,030	51,030	0.59	
Board of Finance	42,829	43,520	43,383	41,504	43,650	43,827	43,827	1.02	
Assessor	116,283	111,200	114,032	81,177	116,748	116,396	116,396	2.07	
Bd of Assessment Appeal	0	160	0	0	10	310	310	N/A	
Tax Collector	87,217	88,235	89,320	65,606	98,737	91,186	91,186	2.09	
Treasurer	13,195	13,424	13,866	10,183	14,203	14,135	14,135	1.94	
Town Counsel	66,802	50,026	41,000	17,001	41,000	41,000	41,000	0.00	
Town Clerk	112,542	97,707	102,575	74,405	105,081	104,813	104,813	2.18	
Public Buildings and Properties	240,654	241,731	239,754	147,953	240,105	253,336	253,336	5.66	3
Planning & Zoning	5,688	5,688	5,770	5,519	5,770	5,770	7,602	31.75	4
Zoning Board of Appeals	90	90	90	90	90	90	90	0.00	
Engineering	46,982	24,451	50,000	11,267	50,000	50,000	50,000	0.00	
Wetlands	50	55	100	0	100	100	100	0.00	
Central Services	143,668	165,470	169,988	88,551	168,500	169,500	169,500	-0.29	
Insurance	1,039,500	897,343	996,438	538,126	965,200	965,200	959,687	-3.69	
Capital Planning Committee	82	0	0	0	0	0	0	N/A	
EDC	3,977	2,840	5,500	88	300	300	300	-94.55	5
Land Use Office	150,854	152,816	153,778	105,173	159,951	159,592	159,592	3.78	
Conservation	2,829	2,902	2,500	60	1,000	1,500	1,500	-40.00	6
Contingency	0	0	131,834	0	0	100,000	100,000	-24.15	7
Total	2,365,518	2,171,625	2,500,849	1,393,605	2,376,699	2,494,605	2,490,924	-0.40	
Public Safety									
Fire Protection	232,395	235,991	289,703	98,905	281,632	250,650	259,650	-10.37	8
Police	292,559	308,632	323,986	45,185	328,124	328,124	328,124	1.28	
Animal Control	20,034	15,916	20,514	12,998	21,058	25,080	25,080	22.26	9
Emergency Management	1,000	1,000	6,439	0	1,500	1,500	1,500	-76.70	10
Fire Marshal	17,682	17,557	17,605	11,511	19,582	19,052	19,052	8.22	11
Dispatch Services	113,212	115,583	122,924	93,126	142,637	142,637	142,637	16.04	12
Building Department	107,377	108,431	109,026	78,397	113,481	107,664	107,664	-1.34	
Total	784,259	803,110	890,196	340,122	908,013	874,706	883,607	-0.74	

**TOWN OF HADDAM, CT
2015-2016 PROPOSED BUDGET**

BY DEPARTMENT AND FUNCTION

Line Item Name	2012-2013 Actual Expended	2013-2014 Actual Expended	2014-2015 Adopted Budget	YTD Expended 3/31/15	2015-2016 Department Requests	2015-2016 Selectmen's Requests	2015-2016 BOF Requests	% Change over 14-15 Budget	Notes
Public Works									
General Labor	561,891	604,337	608,733	499,988	657,513	657,500	657,500	8.01	13
General Maintenance	539,694	555,913	567,000	496,866	590,000	564,000	564,000	-0.53	
Town Garage	43,635	41,048	38,200	28,959	38,300	38,300	38,300	0.26	
Snow & Ice Removal	272,841	363,965	325,000	442,295	325,000	292,000	325,000	0.00	
Fire Hydrants	0	1,629	2,000	0	2,000	2,000	2,000	0.00	
Waste Disposal	506,956	442,340	328,921	190,256	325,500	305,500	305,500	-7.12	14
Tree Maintenance	29,555	34,300	40,000	58,570	80,000	60,000	60,000	50.00	15
Total	1,954,573	2,043,532	1,909,854	1,716,935	2,018,313	1,919,300	1,952,300	2.22	
Health and Human Services									
Senior Services	39,493	38,982	40,321	24,565	39,938	39,938	39,938	-0.95	
Health District	69,102	71,103	74,804	56,103	78,591	78,591	78,591	5.06	16
Public Health	76,299	78,376	78,376	58,780	80,335	57,472	65,664	-16.22	17
Social Services	79,400	78,500	78,500	58,875	80,000	80,000	80,000	1.91	
Elderly Transportation	38,888	38,156	43,879	27,264	46,079	44,287	44,287	0.93	
Water Pollution & Control	11,803	4,781	10,000	3,409	5,000	5,000	5,000	-50.00	18
Haddam Ambulance Services	90,000	97,500	97,500	97,500	97,500	70,000	97,500	0.00	
Total	404,984	407,398	423,379	326,496	427,444	375,288	410,980	-2.93	
Culture and Recreation									
Veterans' Museum	492	329	500	0	500	500	500	0.00	
Parades	1,374	420	1,325	132	1,325	1,325	1,325	0.00	
Haddam Park & Recreation	64,104	57,198	71,200	40,479	82,100	62,000	62,600	-12.08	19
H/K Recreation Authority	99,731	104,111	107,309	107,309	108,321	108,321	108,321	0.94	
Village Parks Society	3,000	3,000	3,000	0	3,000	3,000	3,000	0.00	
Brainerd Memorial Library	332,896	339,000	346,120	255,000	383,849	350,593	350,593	1.29	
Haddam River Days	6,000	5,000	5,000	5,000	5,000	5,000	5,000	0.00	
Total	507,597	509,058	534,454	407,920	584,095	530,739	531,339	-0.58	

TOWN OF HADDAM, CT
2015-2016 PROPOSED BUDGET
BY DEPARTMENT AND FUNCTION

Line Item Name	2012-2013 Actual Expended	2013-2014 Actual Expended	2014-2015 Adopted Budget	YTD Expended 3/31/15	2015-2016 Department Requests	2015-2016 Selectmen's Requests	2015-2016 BOF Requests	% Change over 14-15 Budget	Notes
Community Organizations									
CT River Coastal Cons. District	500	500	500	500	1,729	0	0	-100.00	
Haddam Historical Society	0	2,500	5,135	5,135	5,135	2,500	2,500	-51.31	20
Higganum Cemetery Associatic	2,500	3,000	3,000	3,000	3,000	3,000	3,000	0.00	
Rushford Center	0	0	0	0	1,000	500	500	N/A	
Regional Mental Health Board	0	0	0	0	406	500	500	N/A	
Community Health Center, Inc	0	0	0	0	500	500	500	N/A	
Middlesex Land Trust	0	0	0	0	500	500	500	N/A	
Total	3,000	6,000	8,635	8,635	12,270	7,500	7,500	-13.14	
Capital Outlay									
Capital Improvement Budget	593,103	524,312	442,178	442,178	467,015	336,700	451,700	2.15	
Road Fund	500,000	1,077,758	500,000	500,000	500,000	500,000	500,000	0.00	
Total	1,093,103	1,602,070	942,178	942,178	967,015	836,700	951,700	1.01	
Debt Service									
Principal	42,314	144,099	212,960	212,960	187,900	187,900	187,900	-11.77	21
Interest	5,822	5,822	71,826	71,825	66,386	66,386	66,386	-7.57	22
Total Debt Service	48,136	149,921	284,786	284,785	254,286	254,286	254,286	-10.71	
Total General Government	7,161,170	7,692,714	7,494,332	5,420,675	7,548,135	7,293,125	7,482,636	-0.16	
Education									
Regional School #17	20,918,591	21,414,633	22,376,890	20,139,207	23,838,866	23,471,743	23,471,743	4.89	23
Grand Total Budget	28,079,761	29,107,347	29,871,222	25,559,882	31,387,001	30,764,868	30,954,379	3.63	

**TOWN OF HADDAM, CT
2015-2016 PROPOSED BUDGET**

NOTES TO BUDGET SUMMARY

1	Increase due to new line for \$11,000 for new programs (\$4,000) and a public administration intern (\$7,000).
2	New Department for 2015 - 2016. Previously budgeted as part of Selectman's budget.
3	New Department for 2015 - 2016. Includes all utilities and other costs related to public building and grounds. Amounts were previously budgeted in various other departments.
4	Increase due to increase in membership fees to Council of Governments.
5	Decrease is due to elimination of grant coordinator line and inclusion in Selectman's budget
6	Decrease is due to reduction in amount funded for the Salmon River Watershed.
7	Decrease is due to the funding of the Finance Director position in new department (See Note 2).
8	Decrease due to cost savings in certain line items.
9	Increase is due to increased salary amount for the Dog Warden to comparable level for other Towns.
10	Decrease due to reduction in miscellaneous equipment and supplies line.
11	Increase is due to increase in equipment line of \$1,500 for specific purchases.
12	Increase is due to increased assessment for these services.
13	Increase is due to additional staffing needs.
14	Decrease is due to the reduction of salaries by \$15,000 and reduction of the landfill monitoring costs.
15	Increase is due to the estimated amount of tree maintenance that is expected.
16	Increase is due to the amount assessed by the Health District.
17	Decrease is due to identified cost savings.
18	Decrease is based upon the reduction of the Town's monitoring requirement.
19	This Department now includes the costs for the Brickyard previously budgeted separately. Decrease is due to the decrease in the field maintenance line.
20	Decrease due to funding in prior year of a nonrecurring item.
21/22	Decrease due to scheduled debt service amount due.
23	This amount represents the proposed Regional School District No. 17 budget to be voted on in May.
Notes:	Budget as currently proposed, based upon current estimates of non tax revenue of \$2,745,625 would required a mill rate increase of 0.98 mills from 30.39 to 31.37.
	Revenue estimates have not been finalized and may change up until the mill rate is set.

TOWN OF HADDAM, CT
2015-2016 PROPOSED BUDGET

BUDGET HISTORY

Line Item Name	FY 2015	Proposed FY 2015- 2016	Dollar Change	% Change
General Government				
Selectmen	\$ 176,653	\$ 190,455	\$ 13,802	7.81%
Finance Department	110,878	133,404	22,526	20.32%
Probate	2,661	2,661	-	0.00%
Elections	50,730	51,030	300	0.59%
Board of Finance	43,383	43,827	445	1.02%
Assessor	114,032	116,396	2,364	2.07%
Bd of Assessment Appeal	0	310	310	N/A
Tax Collector	89,320	91,186	1,866	2.09%
Treasurer	13,866	14,135	269	1.94%
Town Counsel	41,000	41,000	-	0.00%
Town Clerk	102,575	104,813	2,238	2.18%
Public Buildings and Properties	239,754	253,336	13,582	5.66%
Planning & Zoning	5,770	7,602	1,832	31.75%
Zoning Board of Appeals	90	90	-	0.00%
Engineering	50,000	50,000	-	0.00%
Wetlands	100	100	-	0.00%
Central Services	169,988	169,500	(488)	-0.29%
Insurance	996,438	959,687	(36,751)	-3.69%
Capital Planning Committee	0	0	-	N/A
EDC	5,500	300	(5,200)	-94.55%
Land Use Office	153,778	159,592	5,814	3.78%
Conservation	2,500	1,500	(1,000)	-40.00%
Contingency	131,834	100,000	(31,834)	-24.15%
Total General Government	2,500,849	2,490,924	-9,925	-0.40%
Public Safety				
Fire Protection	289,703	259,650	(30,053)	-10.37%
Police	323,986	328,124	4,138	1.28%
Animal Control	20,514	25,080	4,566	22.26%
Emergency Management	6,439	1,500	(4,939)	-76.70%
Fire Marshal	17,605	19,052	1,448	8.22%
Dispatch Services	122,924	142,637	19,713	16.04%
Building Department	109,026	107,564	(1,462)	-1.34%
Total Public Safety	890,196	883,607	(6,590)	-0.74%
Public Works				
General Labor	608,733	657,500	48,767	8.01%
General Maintenance	567,000	564,000	(3,000)	-0.53%
Town Garage	38,200	38,300	100	0.26%
Snow & Ice Removal	325,000	325,000	-	0.00%
Fire Hydrants	2,000	2,000	-	0.00%
Waste Disposal	328,921	305,500	(23,421)	-7.12%
Tree Maintenance	40,000	60,000	20,000	50.00%
Total Public Works	1,909,854	1,952,300	42,446	2.22%

**TOWN OF HADDAM, CT
2015-2016 PROPOSED BUDGET**

BUDGET HISTORY

Line Item Name	FY 2015	Proposed FY 2015- 2016	Dollar Change	% Change
Health & Human Services				
Senior Services	40,321	39,938	(382)	-0.95%
Health District	74,804	78,591	3,787	5.06%
Public Health	78,376	65,664	(12,712)	-16.22%
Social Services	78,500	80,000	1,500	1.91%
Elderly Transportation	43,879	44,287	408	0.93%
Water Pollution & Control	10,000	5,000	(5,000)	-50.00%
Haddam Ambulance Services	97,500	97,500	-	0.00%
Total Health and Human Services	423,379	410,980	(12,399)	-2.93%
Culture and Recreation				
Veterans' Museum	500	500	-	0.00%
Parades	1,325	1,325	-	0.00%
Haddam Park & Recreation	71,200	62,600	(8,600)	-12.08%
H/K Recreation Authority	107,309	108,321	1,012	0.94%
Village Parks Society	3,000	3,000	-	0.00%
Brainerd Memorial Library	346,120	350,593	4,473	1.29%
Haddam River Days	5,000	5,000	-	0.00%
Total Culture and Recreation	534,454	531,339	-3,115	-0.58%
Community Organizations				
CT River Coastal Cons. District	500	0	(500)	-100.00%
Haddam Historical Society	5,135	2,500	(2,635)	-51.31%
Higganum Cemetery Association	3,000	3,000	-	0.00%
Rushford Center	0	500	500	N/A
Regional Mental Health Board	0	500	500	N/A
Community Health Center, Inc	0	500	500	N/A
Middlesex Land Trust	0	500	500	N/A
Total Community Organizations	8,635	7,500	-1,135	-13.14%
Capital				
Capital Improvement Budget	442,178	451,700	9,522	2.15%
Road Fund	500,000	500,000	-	0.00%
Total Capital	942,178	951,700	9,522	1.01%
Debt Service				
Principal	212,960	187,900	(25,060)	-11.77%
Interest	71,826	66,386	(5,440)	-7.57%
Total Debt Service	284,786	254,286	(30,500)	-10.71%
Total General Government	7,494,332	7,482,636	(11,696)	-0.16%
Regional School District #17				
Regional School #17	22,376,890	23,471,743	1,094,853	4.89%
GRAND TOTAL BUDGET	\$ 29,871,222	\$ 30,954,379	\$ 1,083,157	3.63%

**TOWN OF HADDAM, CT
2015-2016 PROPOSED BUDGET**

How each Tax Dollar will be spent based upon the Proposed 2015- 2016 Budget

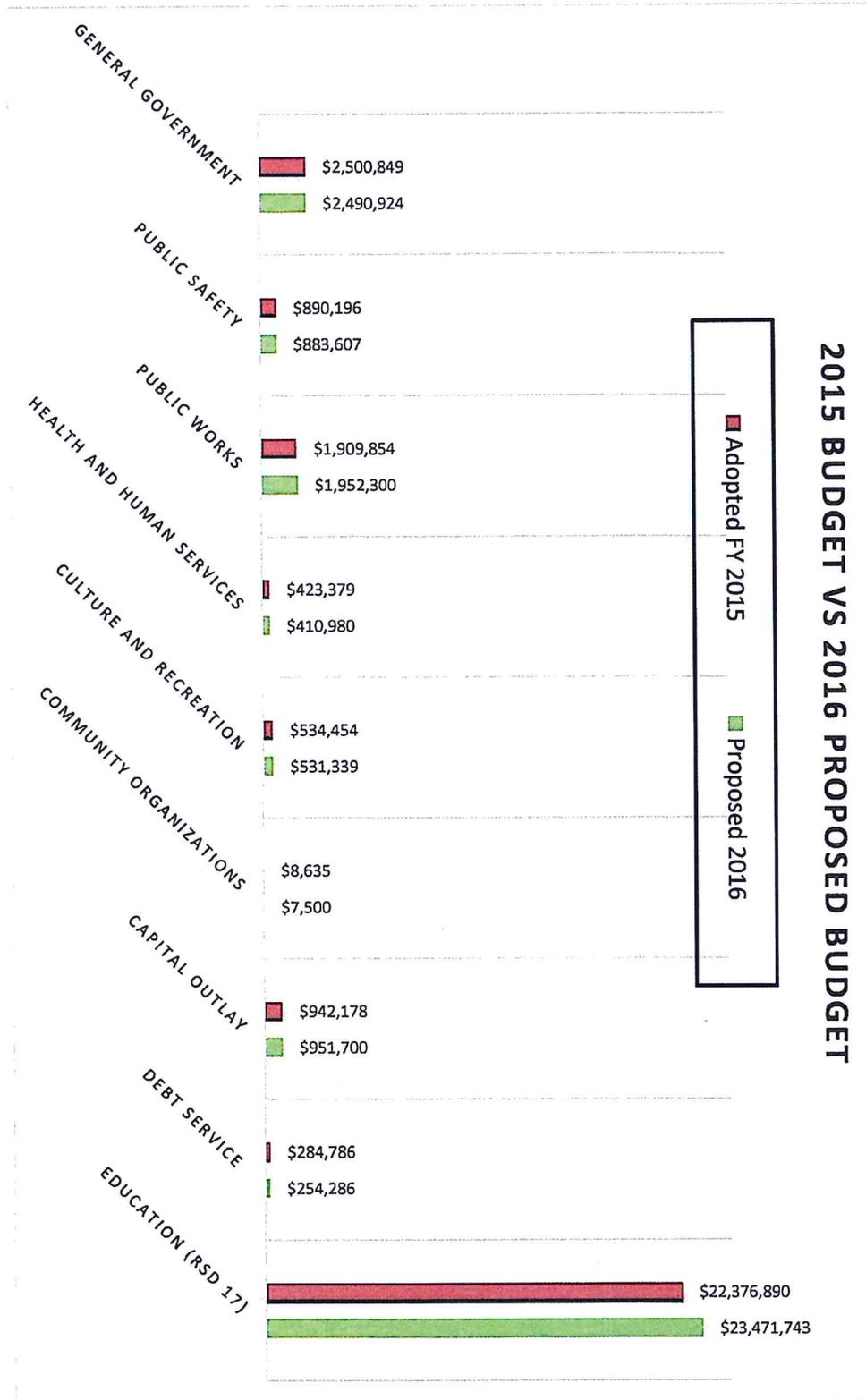
2015 - 2016 Proposed budget: What each of your tax dollars is used for (cents):									
\$ 0.08	\$0.03	\$0.06	\$0.01	\$0.02	<.01	\$ 0.03	\$0.01	\$ 0.76	\$ 1.00
General Government	Public Safety	Public Works	Health & Human Services	Culture and Recreation	Community Organizations	Capital Outlay	Debt Service	Education	Grand Total

**TOWN OF HADDAM, CT
2015-2016 PROPOSED BUDGET**

BUDGET HISTORY

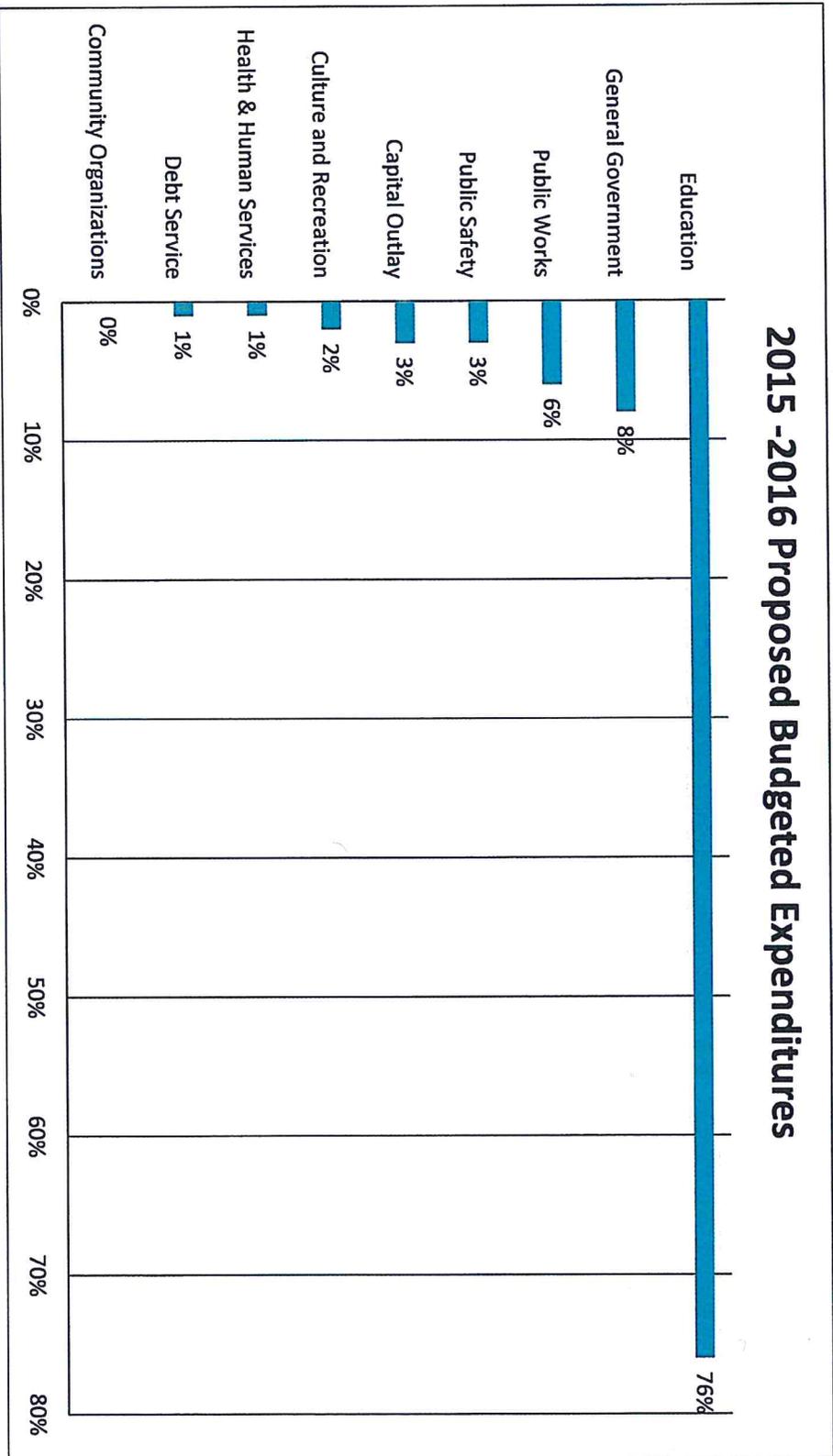
2015 Adopted Budget Compared to the Proposed 2015- 2016 Budget

2015 BUDGET VS 2016 PROPOSED BUDGET



**TOWN OF HADDAM, CT
2015-2016 PROPOSED BUDGET**

Expenditures by Function and Percentage of Total Budget



Town of Haddam, CT

2015-16 Fiscal Year

CAPITAL BUDGET

TOWN OF HADDAM, CT
2015-2016 PROPOSED CAPITAL BUDGET

Agency	Item	New to Plan	Appropriated for 2015-2016 Budget	Total Estimated Cost of
HP&R-BY	Storage Shed 8X10	X	2,500	2,500
HP&R-BY	Home/Base Reconstruction	X	2,500	2,500
HP&R-GH	Cistern Pump Replacement		5,000	30,000
Total-HP&R			10,000	35,000
HNVFD	SCBA Replacement	X	40,000	120,000
Total HNVFD			40,000	120,000
HVFD	SCBA Filling Station	X	55,000	55,000
HVFD	Upgrade to Foam System	X	20,000	40,000
HVFD	Replace 4 Vehicles with 3		50,000	195,000
Total-HVFD			125,000	290,000
PWD	30 YD Roll Off	X	6,100	6,100
PWD	Flat Bed Roll Off	X	8,400	8,400
PWD	1000 Gal Poly Water Tank	X	3,200	3,200
PWD	Rebuild Plow Trucks	X	25,000	25,000
PWD	Replace 1978 Loader	X	50,000	150,000
PWD	Convert 544-E Loader	X	30,000	30,000
PWD	Master Mechanic Tool Box	X	15,000	15,000
PWD	Compactor for Transfer Station	X	15,000	15,000
Total-PWD			152,700	252,700
TOB	File Storage Software-Bld Dept	X	30,000	30,000
TOB	Security Cabinet-Town Clerk	X	3,000	9,000
TOB	Plan Conservation & Develop-LUO	X	15,000	45,000
TOB	Emergency Efficiency Study	X	30,000	30,000
TOB	SR Center Upgrade	X	30,000	30,000
TOB	Upgrade Meeting Equipment	X	10,000	10,000
TOB	Painting Project-Veterans/Community Center	X	6,000	6,000
Total TOB			124,000	160,000
Grant Total Appropriated 2015-2016 Budget			\$ 451,700	
Grand Total of Project Total Costs				\$ 857,700

BOF Req

Line Item #	Line Item Name	2012-2013 Actual Expended	2013-2014 Actual Expended	2014-2015 Adopted Budget	YTD Expended 3/31/15	2015-2016 Department Requests	2015-2016 Selectmen's Requests	2015-2016 BOF Requests	% Change over 14-15 Budget
010 Selectmen									
11-01000	1st Selectman's Salary	66,258	67,511	68,933	48,887	70,656	70,656	70,656	2.5
11-01001	Selectmen's Salaries (2)	9,596	9,740	9,984	7,447	10,234	10,234	10,234	2.5
12-01002	Selectman's Asst Wages	39,444	40,243	41,087	30,163	42,116	42,116	42,116	2.5
58-01003	Mileage	2,976	1,604	2,000	472	700	700	700	-65.0
81-01005	Dues, Meetings & Conferences	6,346	6,093	6,400	6,175	6,300	6,300	6,300	-1.6
27-01006	Sundries	298	376	1,012	268	400	600	600	-40.7
12-01009	Receptionist Wages	34,901	35,016	35,680	26,132	36,582	36,582	36,582	2.5
53-01019	Professional Development	0	0	1,000	745	300	300	300	-70.0
14-01013	TOB Coverage	2,381	268	8,200	5,534	8,405	8,500	8,500	3.7
12-01011	Board Meetings Payroll	1,899	1,954	2,358	204	3,467	3,467	3,467	47.1
	Grants and Programs	0	0		0	0	11,000	11,000	
	Dept Total	164,098	162,805	176,653	126,027	179,160	190,455	190,455	7.8
Finance Department									
11-01011	Part Time Finance Director	-	-	50,000	0	70,000	70,000	70,000	40.0
12-01010	Financial/Office Coordinator	60,969	63,198	60,878	48,482	62,404	62,404	62,404	2.5
12-01012	Temp Finance Assist Wages	16,161	5,045	0	0	0	0	0	
	Mileage	0	0	0	0	300	300	300	
	Professional Development	0	0	0	0	700	700	700	
	Dept Total	77,130	68,243	110,878	48,482	133,404	133,404	133,404	
015 Probate									
36-01502	Probate Court Service Contract	2,660	2,660	2,661	2,661	2,661	2,661	2,661	0.0
	Dept Total	2,660	2,660	2,661	2,661	2,661	2,661	2,661	0.0
020 Elections									
12-02000	Election Wages	38,761	30,898	40,000	21,491	40,000	40,000	40,000	0.0
19-02002	Food	1,572	1,581	1,500	899	1,400	1,400	1,400	-6.7
32-02003	Conferences	1,245	1,450	1,200	1,200	1,400	1,400	1,400	16.7
12-02004	Scanner Adjustments	0	0	1,800	1,600	1,800	1,800	1,800	0.0
81-02005	ROVAC Dues	110	110	130	130	130	130	130	0.0
54-02007	Equipment	1,088	0	1,000	31	700	700	700	-30.0
54-02008	Election Supplies	5,528	6,111	5,000	4,229	5,500	5,500	5,500	10.0
41-02009	National Change of Address	85	112	100	152	100	100	100	0.0
	Dept Total	48,389	40,262	50,730	29,732	51,030	51,030	51,030	0.6
025 Board of Finance									
33-02500	Audits	39,500	39,500	39,500	39,500	39,500	39,500	39,500	0.0
55-02501	Town Report Expenses	140	375	500	195	500	500	500	0.0
12-02503	Secretary	3,189	3,645	3,383	1,809	3,650	3,827	3,827	13.1
	Dept Total	42,829	43,520	43,383	41,504	43,650	43,827	43,827	1.0
030 Assessor									
11-03000	Assessor Salary	67,840	69,122	70,579	51,312	72,343	71,991	71,991	2.0
12-03001	Asst Assessor Wages	36,796	37,513	38,352	27,858	39,305	39,305	39,305	2.5

BOF Request

Line Item #	Line Item Name	2012-2013 Actual Expended	2013-2014 Actual Expended	2014-2015 Adopted Budget	YTD Expended 3/31/15	2015-2016 Department Requests	2015-2016 Selectmen's Requests	2015-2016 BOF Requests	% Change over 14-15 Budget
58-03002	Car Mileage	438	205	1,000		1,000	1,000	1,000	0.0
34-03003	Update Maps	373	113	500	315	500	500	500	0.0
55-03004	Printing	143	157	250	158	250	250	250	0.0
57-03006	Pricing Schedule	495	520	550		550	550	550	0.0
53-03007	Professional Development	2,714	3,571	2,800	1,535	2,800	2,800	2,800	0.0
34-03004	GIS Maintenance	7,484	0	0	0	0	0	0	
	Dept Total	116,283	111,200	114,032	81,177	116,748	116,396	116,396	2.1
035 Board of Assessment Appeal									
12-03500	Secretary	0	10	0	0	10	10	10	
53-03507	Professional Development	0	150	0	0	0	300	300	
	Dept Total	0	160	0	0	10	310	310	
040 Tax Collector									
11-04000	Tax Collector's Salary	44,713	45,561	46,519	33,817	55,000	47,449	47,449	2.0
12-04001	Tax Collector Assistant	37,670	38,100	38,002	27,712	38,937	38,937	38,937	2.5
53-04002	Professional Development	964	857	850	581	850	850	850	0.0
58-04004	Mileage	1,030	756	600	270	600	600	600	0.0
55-04006	Printing-Rate Book	650	650	650	650	650	650	650	0.0
53-04008	MV put-ons	2,164	2,256	2,500	2,499	2,500	2,500	2,500	0.0
36-04005	Mailing Services	26	55	200	78	200	200	200	0.0
	Dept Total	87,217	88,235	89,320	65,606	98,737	91,186	91,186	2.1
045 Treasurer									
11-04500	Treasurer Salary	12,943	13,137	13,466	10,044	13,803	13,735	13,735	2.0
81-04501	Bank Charges			100		100	100	100	0.0
58-04503	Mileage	252	287	300	138	300	300	300	0.0
	Dept Total	13,195	13,424	13,866	10,183	14,203	14,135	14,135	1.9
050 Town Counsel									
31-05000	Legal Counsel	54,406	15,517	25,000	6,249	25,000	25,000	25,000	0.0
31-05001	Labor Counsel	2,213	18,014	1,000	5,064	1,000	1,000	1,000	0.0
31-05002	P&Z Counsel	10,182	16,494	15,000	5,688	15,000	15,000	15,000	0.0
31-05003	Bond Counsel								
	Dept Total	66,802	50,026	41,000	17,001	41,000	41,000	41,000	0.0
055 Town Clerk									
11-05500	Town Clerk's Salary	51,687	52,229	53,774	39,091	55,118	54,850	54,850	2.0
12-05501	Asst Town Clerk Wages	39,465	40,738	40,541	29,572	41,543	41,543	41,543	2.5
35-05502	Indexing/Computer	18,219	0	0	0	0	0		
55-05503	Record Books & Maps	430	1,500	4,580	2,742	4,580	4,580	4,580	0.0
81-05506	Dues	250	115	130	115	180	180	180	38.5
89-05507	Election Expenses	200	245	350	350	500	500	500	42.9
89-05509	Vital Statistics	172	199	400	193	530	530	530	32.5
32-05511	Conferences	629	621	1,150	933	1,035	1,035	1,035	-10.0
58-05512	Mileage	295	180	450	214	395	395	395	-12.2
55-05513	Codification Maintenance	1,195	1,195	1,200	1,195	1,200	1,200	1,200	0.0
14-05502	Supplemental Payroll		685						
	Dept Total	112,542	97,707	102,575	74,405	105,081	104,813	104,813	2.2

BOF Request

Line Item #	Line Item Name	2012-2013 Actual Expended	2013-2014 Actual Expended	2014-2015 Adopted Budget	YTD Expended 3/31/15	2015-2016 Department Requests	2015-2016 Selectmen's Requests	2015-2016 BOF Requests	% Change over 14-15 Budget
Public Buildings & Property									
12-01008	Custodian Wages	45,072	45,796	47,341	33,855	48,517	48,517	48,517	2.5
14-01008	Supplemental Custodial Services	3,630	4,190	0	0	0	0	0	
	Custodian Wages	48,702	49,986	47,341	33,855	48,517	48,517	48,517	2.5
60-06000	Heating Fuel	5,281	4,816	5,513	2,199	5,000	5,000	5,000	-9.3
60-06502	Heating Fuel	9,920	7,421	10,000	9,040	10,000	10,000	10,000	0.0
60-10501	Heating Fuel	2,440	2,611	2,700	1,434	2,700	2,700	2,700	0.0
60-10602	Heating Fuel	5,264	4,560	5,300	2,946	5,000	5,000	5,000	-5.7
60-10902	Heating Fuel	3,231	3,503	4,500	1,862	4,500	4,500	4,500	0.0
64-20003	Heating Fuel	27,695	29,729	22,000	11,952	22,000	22,000	22,000	0.0
64-32000	Heating Fuel	6,400	6,944	7,200	2,751	7,500	7,500	7,500	4.2
	Heating Fuel	60,231	59,585	57,213	32,184	56,700	56,700	56,700	
62-06001	Electric	3,200	3,106	3,500	2,077	3,500	3,883	3,883	10.9
62-06500	Electric	13,588	13,242	16,000	3,731	14,000	17,000	17,000	6.3
62-06600	Electric	2,571	1,944	2,800	1,620	2,800	2,800	2,800	0.0
62-10500	Electric	2,045	1,799	2,300	1,646	2,100	2,556	2,556	11.1
62-10600	Electric	1,224	1,242	1,500	584	1,400	1,530	1,530	2.0
62-10900	Electric	1,987	1,918	2,150	1,630	2,150	2,150	2,150	0.0
62-20001	Electric	31,058	30,838	33,654	21,982	34,700	41,250	41,250	22.6
62-32001	Electric	3,537	3,585	3,895	2,431	4,000	4,400	4,400	13.0
86-50300	Electric	1,660	1,417	2,000	961	2,500	1,800	1,800	-10.0
62-51004	Electric	558	549	650	385	1,000	700	700	7.7
	Electric	61,429	59,640	68,449	37,048	68,150	78,069	78,069	
56-06501	Rubbish Removal	720	540	0	0	0	0	0	
56-06601	Rubbish Removal	0	0	50	0	50	50	50	0.0
56-10503	Rubbish Removal	456	342	0	0	0	0	0	
56-10601	Rubbish Removal	312	234	0	0	0	0	0	
56-20008	Rubbish Removal	1,890	1,863	1,980	1,352	2,138	2,100	2,100	6.1
86-50302	Rubbish Removal	540	783	1,000	480	1,000	800	800	-20.0
56-51002	Rubbish Removal	570	759	750	176	750	800	800	6.7
	Rubbish Removal	4,488	4,521	3,780	2,008	3,938	3,750	3,750	
60-06602	Heat/Propane	1,924	2,156	2,500	1,331	2,500	2,500	2,500	0.0
59-09002	Telephone	13,849	13,154	10,000	6,425	10,000	10,000	10,000	0.0
59-10502	Telephone	377	404	400	293	400	400	400	0.0
59-10602	Telephone	351	385	0	257	400	400	400	
59-10902	Telephone	356	385	400	225	400	400	400	0.0
59-20002	Telephone	9,162	10,080	9,421	4,297	9,500	4,000	4,000	-57.5
59-32002	Telephone/Internet	2,495	2,722	2,500	1,913	2,500	2,500	2,500	0.0
59-50303	Telephone	1,056	704	0	0	0	0	0	
	Telephone	27,645	27,835	22,721	13,410	23,200	17,700	17,700	
	Other								
59-10603	Handicap Restroom Rental	1,176	1,175	650	322	0	0	0	-100.0
59-10903	Water Filter System Rental	578	598	650	365	650	650	650	0.0
66-10905	Alarm Maintenance	275	110	450	230	450	450	450	0.0
	Street Lighting	34,206	36,127	36,000	27,199	36,000	45,000	45,000	25.0
	Total	36,234	38,010	37,750	28,116	37,100	46,100	46,100	
	Total Public Buildings and Prop	240,654	241,731	239,754	147,953	240,105	253,336	253,336	5.7

BOF Request

Line Item #	Line Item Name	2012-2013 Actual Expended	2013-2014 Actual Expended	2014-2015 Adopted Budget	YTD Expended 3/31/15	2015-2016 Department Requests	2015-2016 Selectmen's Requests	2015-2016 BOF Requests	% Change over 14-15 Budget
070 Planning & Zoning									
86-07000	COG	5,508	5,528	5,520	5,519	5,520	5,520	7,352	33.2
32-07002	Conference Fees	180	160	250		250	250	250	0.0
	Dept Total	5,688	5,688	5,770	5,519	5,770	5,770	7,602	31.8
075 ZBA									
81-07501	Dues & Meetings	90	90	90	90	90	90	90	0.0
	Dept Total	90	90	90	90	90	90	90	0.0
080 Engineering									
11-08000	Town Engineer Services	46,982	24,451	50,000	11,267	50,000	50,000	50,000	0.0
36-08004	Field Inspector Services				0	0	0	0	
	Dept Total	46,982	24,451	50,000	11,267	50,000	50,000	50,000	0.0
085 Wetlands									
89-08500	Wetlands Activities	50	55	100	0	100	100	100	0.0
34-08502	Expert Consultation				0	0	0	0	
	Dept Total	50	55	100	0	100	100	100	0.0
090 Central Services									
61-09000	Stationery & Office Supplies	5,047	4,330	5,600	3,214	5,000	5,000	5,000	-10.7
65-09001	Postage	13,947	19,393	18,000	3,131	18,000	18,000	18,000	0.0
69-09003	Copy Machine Supplies	5,167	3,880	5,200	3,217	5,000	5,000	5,000	-3.8
66-09004	Computer Maintenance	36,155	61,658	63,038	47,363	63,500	63,500	63,500	0.7
69-09005	Building Supplies	1,765	2,674	3,000	2,518	3,000	3,000	3,000	0.0
66-09006	Office Equipment Maint	1,250	1,854	2,000	978	2,000	2,000	2,000	0.0
36-09008	Payroll Processing	6,458	7,085	5,500	5,019	6,000	7,000	7,000	27.3
69-09009	Computer Supplies	1,044	3,149	3,300	1,392	3,300	3,300	3,300	0.0
54-09010	Equipment	3,792	2,807	2,500	484	2,500	2,500	2,500	0.0
35-09011	Web Updates	5,494	3,666	500	23	500	500	500	0.0
55-09012	Legal Notices	13,629	9,986	13,000	3,932	13,000	13,000	13,000	0.0
36-09013	Alarm System Monitoring	1,075	382	1,700	1,215	1,700	1,700	1,700	0.0
66-09015	Maint of Town Property/Bldgs	48,036	43,494	46,650	16,066	45,000	45,000	45,000	-3.5
53-09016	Professional Development	812	1,111	0		0	0		
	Dept Total	143,668	165,470	169,988	88,551	168,500	169,500	169,500	-0.3
095 Insurance/Benefits									
21-09500	Health Insurance	377,323	287,553	361,000	13,701	350,000	350,000	350,000	-3.0
52-09501	Workers' Compensation	48,682	51,436	73,500	38,577	60,000	60,000	60,000	-18.4
52-09502	All Other Insurances	82,973	103,792	82,943	53,911	83,000	83,000	83,000	0.1
23-09503	Retirement Plan	262,526	227,608	240,000	240,000	240,000	240,000	256,565	6.9
22-09504	Social Security	109,745	114,400	120,000	84,963	120,000	120,000	120,000	0.0
22-09505	IRS AUDIT	35,100	0	0	0	0	0		
25-09505	State Unemployment	0	0	1,000	0	1,000	1,000	1,000	0.0
21-09506	Uninsured Loss	5,621	3,688	3,500	3,058	3,700	3,700	3,700	5.7
34-09507	Insurance Consultant	3,785	3,785	3,785		500	500	500	-86.8
23-09508	Fire Dept Incentive	92,000	82,646	83,000	83,000	83,000	83,000	60,922	-26.6

BOF Request

Line Item #	Line Item Name	2012-2013 Actual Expended	2013-2014 Actual Expended	2014-2015 Adopted Budget	YTD Expended 3/31/15	2015-2016 Department Requests	2015-2016 Selectmen's Requests	2015-2016 BOF Requests	% Change over 14-15 Budget
23-09509	Pension Consultant	13,240	13,127	14,210	13,428	14,000	14,000	14,000	-1.5
21-09510	Group Term Life Insurance	8,505	9,307	13,500	7,489	10,000	10,000	10,000	-25.9
	Dept Total	1,039,500	897,343	996,438	538,126	965,200	965,200	959,687	-3.7
100 Capital Planning Committee									
12-10000	Secretary	82		0	0	0	0	0	
	Dept Total	82	0	0	0	0	0	0	
105 Senior Services									
11-10504	Municipal Agent Salary	9,600	9,744	9,988	7,359	10,238	10,238	10,238	2.5
12-10505	Sr Center Director Wages	14,080	14,260	14,833	10,205	15,201	15,201	15,201	2.5
58-10506	Mileage	0	0	50	0	0	0		-100.0
27-10507	Sundries	1,951	2,103	1,000	0	800	800	800	-20.0
88-10508	Meals for the Elderly	7,404	6,560	8,000	4,632	7,500	7,500	7,500	-6.3
59-10509	Internet	1,368	1,303	1,200	624	1,200	1,200	1,200	0.0
86-10507	Special Events	1,522	1,286	1,750	625	1,500	1,500	1,500	-14.3
86-10506	Committee on Aging	877	1,095	1,000	0	1,000	1,000	1,000	0.0
86-10500	Club Sixty	2,690	2,631	2,500	1,120	2,500	2,500	2,500	0.0
	Dept Total	39,493	38,982	40,321	24,565	39,938	39,938	39,938	-0.9
109 Veterans' Museum									
42-10904	Veterans' Museum Supplies	492	329	500	0	500	500	500	0.0
	Dept Total	492	329	500	-	500	500	500	
110 Parades									
42-11000	Parade Refreshments	320	333	450	0	450	450	450	0.0
42-11002	Military Escort Equipment	150	37	200	0	200	200	200	0.0
42-11003	Parade Field Music			25	0	25	25	25	0.0
42-11004	Flags			100	0	100	100	100	0.0
42-11005	Flag Holders	598		50	0	50	50	50	0.0
42-11006	Memorial Day Essay Prizes	50	50	50	0	50	50	50	0.0
42-11007	Wreaths			100	0	100	100	100	0.0
42-11008	Higganum Green Improvement	256		300	132	300	300	300	0.0
42-11010	Transportation			50	0	50	50	50	0.0
	Dept Total	1,374	420	1,325	132	1,325	1,325	1,325	0.0
112 Health									
11-11200	District Fee	69,102	71,103	74,804	56,103	78,591	78,591	78,591	5.1
	Dept Total	69,102	71,103	74,804	56,103	78,591	78,591	78,591	5.1
120 Economic Development									
34-12001	Consultant Fees	3,977			0	0	0	-	
91-12007	Grant Coordinator		2,840	4,500	0	0	0	-	-100.0
	<i>Moved to Selectmen's Budget</i>								
86-12010	Marketing			1,000	88	300	300	300	-70.0
	Dept Total	3,977	2,840	5,500	88	300	300	300	-94.5
125 Land Use Offices									
11-12500	Town Planner	68,973	70,277	71,758	52,169	73,552	73,193	73,193	2.0
12-12502	Administrative Coordinator	33,662	33,411	34,243	24,795	35,095	35,095	35,095	2.5
12-12503	Commission Secy	10,285	10,704	14,914	6,781	15,287	15,287	15,287	2.5
12-12504	ZEO/WEO	27,861	28,564	28,563	20,988	29,217	29,217	29,217	2.3
26-12509	Maps & Regulations	747	469	800	8	800	800	800	0.0

BOF Request

Line Item #	Line Item Name	2012-2013 Actual Expended	2013-2014 Actual Expended	2014-2015 Adopted Budget	YTD Expended 3/31/15	2015-2016 Department Requests	2015-2016 Selectmen's Requests	2015-2016 BOF Requests	% Change over 14-15 Budget
14-12513	Supplemental Payroll	7,161	7,145	0	0	0	0	0	
58-12515	Mileage	1,719	1,307	2,500	267	2,500	2,500	2,500	0.0
53-12516	Professional Development	445	940	1,000	165	1,000	1,000	1,000	0.0
	CT Main St. Center	0	0	0	0	500	500	500	
	CT Main St Technical Assistanc	0	0	0	0	2,000	2,000	2,000	
	Dept Total	150,854	152,816	153,778	105,173	159,951	159,592	159,592	3.8
130 Conservation									
30-13000	Conservation Activities	2,829	2,902	1,000	60	1,000	1,000	1,000	0.0
30-13001	Salmon River Watershed			1,500			500	500	-66.7
71-13002	Open Space				0	0	0	0	
	Dept Total	2,829	2,902	2,500	60	1,000	1,500	1,500	-40.0
200 Fire Protection									
79-20000	Administrative Expenses	32,847	49,142	39,870	13,594	44,370	36,200	36,200	-9.2
30-20004	Fire Police	0	495	505	69	505	500	500	-1.0
66-20005	Radio Maintenance	4,813	5,801	5,700	2,628	6,700	5,800	5,800	1.8
66-20006	Small Equip Maintenance	23,841	18,277	25,445	6,596	25,345	24,000	24,000	-5.7
60-20007	Vehicle Fuel	9,843	10,655	10,450	5,627	10,450	10,450	10,450	0.0
66-20009	Truck Maintenance	32,110	36,535	37,600	15,721	26,275	26,275	26,275	-30.1
61-20010	Office/Misc Supplies	9,105	9,020	14,807	5,806	14,522	10,000	10,000	-32.5
54-20011	Building & Property	31,567	30,338	38,120	16,781	34,020	32,000	32,000	-16.1
79-20012	Capital Expenses	64,836	57,643	90,151	17,626	91,790	77,825	86,825	-3.7
61-20013	Medical Supplies	8,205	8,652	14,055	8,869	14,655	12,000	12,000	-14.6
66-20016	Emergency Truck Repairs	15,227	9,434	13,000	5,588	13,000	15,600	15,600	20.0
	Dept Total	232,395	235,991	289,703	98,905	281,632	250,650	259,650	-10.4
205 Police									
12-20500	School Guard	5,155	5,296	5,506	3,609	5,644	5,644	5,644	2.5
69-20501	Supplies	1,219	903	1,500	247	1,500	1,500	1,500	0.0
36-20502	State Police	224,709	242,850	250,000		254,000	254,000	254,000	1.6
36-20504	Emergency/Special Duty	61,476	59,583	65,000	39,867	65,000	65,000	65,000	0.0
59-20502	Internet			1,980	1,462	1,980	1,980	1,980	
	Dept Total	292,559	308,632	323,986	45,185	328,124	328,124	328,124	1.3
215 Animal Control									
11-21500	Dog Warden's Salary	10,294	10,448	10,709	7,989	10,978	15,000	15,000	40.1
61-21511	Dog Tags	270	68	600		600	600	600	0.0
88-21510	Dog Warden Expense	75	75	575	802	850	850	850	47.8
88-21512	Pound Expense	2,183	3,007	4,350	2,297	4,350	4,350	4,350	0.0
89-21515	Miscellaneous Expense	7,211	2,318	4,280	1,911	4,280	4,280	4,280	0.0
	Dept Total	20,034	15,916	20,514	12,998	21,058	25,080	25,080	22.3
220 Emergency Management									
89-22000	Emergency Management	500	500	1,000	0	1,000	1,000	1,000	0.0
61-22002	Misc Equip & Supplies	500	500	5,439	0	500	500	500	-90.8
	Dept Total	1,000	1,000	6,439	-	1,500	1,500	1,500	-76.7
225 Fire Marshal									
11-22500	Fire Marshal Salary	13,833	14,041	14,392	10,735	14,782	14,752	14,752	2.5
58-22501	Mileage	1,700	1,643	1,700	320	1,400	1,400	1,400	-17.6

BOF Request

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27-22502	Sundries	51	112	50		50	50	50	0.0
54-22503	Equipment	204	230	250	205	750	1,750	1,750	600.0
	Software (combined with Equipment Line)					1,500			
81-22504	Dues & Membership	80		100	46	100	100	100	0.0
53-22505	Professional Development	314	516	600	205	500	500	500	-16.7
12-22506	Deputy Fire Marshal	1,500	1,015	513		500	500	500	-2.4
	Dept Total	17,682	17,557	17,605	11,511	19,582	19,052	19,052	8.2
230 Dispatch Services									
36-23000	Valley Shore Emergency	92,741	94,658	101,372	76,029	118,637	118,637	118,637	17.0
36-23001	K-X Dispatching Colchstr Emer	20,471	20,925	21,552	17,097	24,000	24,000	24,000	11.4
	Dept Total	113,212	115,583	122,924	93,126	142,637	142,637	142,637	16.0
240 Building Dept									
11-24000	Building Official Salary	61,003	62,190	63,465	46,106	65,052	64,734	64,734	2.0
54-24001	Equipment	489	499	500	67	1,500	500	500	0.0
53-24002	Professional Development	434	835	650	214	650	650	650	0.0
81-24005	Dues & Membership	320	373	400	305	500	400	400	0.0
57-24006	Required Publications	364	686	700	137	700	700	700	0.0
12-24008	Bldg Dept Adm Asst	32,921	33,603	34,711	25,246	35,580	35,580	35,580	2.5
14-24009	Supplemental Payroll	1,824	1,776	0		0	0		
36-24002	Contractual Services	1,575	875	2,000	1,350	2,000	2,000	2,000	0.0
	Car Allowance						100		
58-24010	Mileage	8,448	7,594	6,600	4,972	7,500	3,000	3,000	-54.5
	Dept Total	107,377	108,431	109,026	78,397	113,481	107,664	107,564	-1.3
300 General Labor									
12-30000	Regular Labor	457,559	494,981	507,165	374,122	555,013	555,000	555,000	9.4
13-30001	Overtime Labor	82,971	97,121	79,069	120,846	80,000	80,000	80,000	1.2
36-30003	Outside Contractors	21,362	12,235	22,500	5,020	22,500	22,500	22,500	0.0
	Dept Total	561,891	604,337	608,733	499,988	657,513	657,500	657,500	8.0
305 General Maintenance									
69-30500	Materials	423,677	411,450	430,000	381,401	450,000	430,000	430,000	0.0
54-30501	Minor Equip & Repairs	63,297	67,334	69,000	67,332	70,000	69,000	69,000	0.0
60-30502	Vehicle Fuel	52,720	77,129	68,000	48,134	70,000	65,000	65,000	-4.4
	Dept Total	539,694	555,913	567,000	496,866	590,000	564,000	564,000	-0.5
320 Town Garage									
69-32003	Supplies	889	947	900	1,027	900	900	900	0.0
66-32004	Maintenance	546	376	900	732	900	900	900	0.0
57-32006	OSHA-Federal Regulation	200	225	400	200	500	500	500	25.0
66-32007	Rental of Storage Building	42,000	39,500	36,000	27,000	36,000	36,000	36,000	0.0
	Dept Total	43,635	41,048	38,200	28,959	38,300	38,300	38,300	0.3
325 Snow & Ice Removal									
68-32500	Sand-Snow & Ice Removal	55,161	100,358	100,000	109,235	100,000	100,000	100,000	0.0
68-32501	Salt for Ice Removal	55,677	72,867	100,000	78,503	100,000	100,000	100,000	0.0
36-32502	Contract Services	151,927	181,973	115,000	228,340	115,000	82,000	115,000	0.0
66-32503	Plow Blades/Sander	10,076	8,767	10,000	26,217	10,000	10,000	10,000	0.0
	Dept Total	272,841	363,965	325,000	442,295	325,000	292,000	325,000	0.0

BOF Request

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330 Hydrants, Tanks & Standpipes									
66-33000	Hydrant, Tanks & Standpipes Maint/Repairs		1,629	2,000	0	2,000	2,000	2,000	0.0
	Dept Total	0	1,629	2,000	0	2,000	2,000	2,000	0.0
335 Waste Disposal									
12-33500	Custodian Wst Trsf Sta	59,959	64,544	94,421	49,048	90,000	75,000	75,000	-20.6
66-33501	Maintenance of Site	3,352	6,190	5,000	3,244	5,000	5,000	5,000	0.0
63-33502	MSW Disposal Fee	220,318	169,326	90,000	64,014	90,000	90,000	90,000	0.0
63-33503	MSW Transportation	20,032	17,909	1,000	805	1,000	1,000	1,000	0.0
63-33504	Bulky Waste Disposal Fee	115,727	100,073	73,000	39,819	70,000	70,000	70,000	-4.1
63-33505	Bulky Waste Transport	28,050	27,300	1,000	800	1,000	1,000	1,000	0.0
62-33506	Electric	3,258	4,007	3,500	2,572	3,500	3,500	3,500	0.0
63-33507	Recycling	27,226	23,566	6,000	5,587	7,000	7,000	7,000	16.7
63-33508	HH Hazard Waste Collection	15,257	15,586	20,000	14,871	20,000	20,000	20,000	0.0
36-33501	Land Fill Monitoring	13,777	13,840	20,000	9,498	20,000	15,000	15,000	-25.0
63-33509	Brush Disposal	0	0	15,000	0	18,000	18,000	18,000	
	Dept Total	506,956	442,340	328,921	190,256	325,500	305,500	305,500	-7.1
340 Tree Maintenance									
36-34001	Tree Removal	29,555	34,300	40,000	58,570	80,000	60,000	60,000	50.0
	Dept Total	29,555	34,300	40,000	58,570	80,000	60,000	60,000	50.0
400 Haddam Public Health									
86-40000	Haddam Public Health	76,299	78,376	78,376	58,780	80,335	57,472	65,664	-16.2
	Dept Total	76,299	78,376	78,376	58,780	80,335	57,472	65,664	-16.2
405 Social Services									
86-40504	Youth & Family Services	79,400	78,500	78,500	58,875	80,000	80,000	80,000	1.9
	Dept Total	79,400	78,500	78,500	58,875	80,000	80,000	80,000	1.9
415 Transportation for the Elderly									
12-41500	Sr Van Driver Wages	26,681	32,343	34,431	24,744	36,379	35,287	35,287	2.5
66-41501	Maintenance	2,500	1,558	2,500	318	2,800	2,500	2,500	0.0
60-41502	Vehicle Fuel	3,745	4,243	5,000	2,202	5,000	5,000	5,000	0.0
12-41502	Substitute Driver	5,961		1,948	0	1,500	1,500	1,500	-23.0
13-41503	Overtime	0	12	0	0	400	0	0	
	Dept Total	38,888	38,156	43,879	27,264	46,079	44,287	44,287	0.9
420 Water Pollution Control & Monitoring									
36-42000	Water Poll Control & Monitoring	11,803	4,781	10,000	3,409	5,000	5,000	5,000	-50.0
	Dept Total	11,803	4,781	10,000	3,409	5,000	5,000	5,000	-50.0
425 Haddam Ambulance Services									
89-42501	Contractual Services	90,000	97,500	97,500	97,500	97,500	70,000	97,500	0.0
	Dept Total	90,000	97,500	97,500	97,500	97,500	70,000	97,500	0.0
503 Haddam Park & Recreation Commission									
86-50301	Field Maintenance	60,431	55,181	62,800	36,282	67,000	55,000	55,000	-12.4
86-50304	Sanitary Facilities	2,173	2,017	2,900	959	3,600	1,500	2,100	-27.6
86-50306	Field Equipment	1,500	0	500	0	1,500	500	500	0.0
86-50307	Expand Rec Opportunities	0	0	5,000	3,238	10,000	5,000	5,000	
	Dept Total	64,104	57,198	71,200	40,479	82,100	62,000	62,600	-12.1

BOF Request

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505 H/K Recreation Authority									
86-50500	Recreation Authority	99,731	104,111	107,309	107,309	108,321	108,321	108,321	0.9
	Dept Total	99,731	104,111	107,309	107,309	108,321	108,321	108,321	0.9
510 Brickyard									
515 Village Parks Society									
86-51500	Village Park Society	3,000	3,000	3,000	0	3,000	3,000	3,000	0.0
	Dept Total	3,000	3,000	3,000	0	3,000	3,000	3,000	0.0
530 Middlesex County Soil & Water									
86-53000	CT River Coastal Cons. District	500	500	500	500	1,729	0	0	-100.0
	Dept Total	500	500	500	500	1,729	0	0	-100.0
535 Brainerd Memorial Library									
86-53500	Brainerd Memorial Library	332,896	339,000	346,120	255,000	383,849	350,593	350,593	1.3
	Dept Total	332,896	339,000	346,120	255,000	383,849	350,593	350,593	1.3
540 Haddam River Days									
86-54000	Haddam River Days	6,000	5,000	5,000	5,000	5,000	5,000	5,000	0.0
	Dept Total	6,000	5,000	5,000	5,000	5,000	5,000	5,000	0.0
546 Haddam Historical Society									
86-54600	Haddam Historical Society		2,500	5,135	5,135	5,135	2,500	2,500	-51.3
	Dept Total	-	2,500	5,135	5,135	5,135	2,500	2,500	-51.3
555 Higganum Cemetery Association									
86-55500	Higganum Cemetery Association	2,500	3,000	3,000	3,000	3,000	3,000	3,000	0.0
	Dept Total	2,500	3,000	3,000	3,000	3,000	3,000	3,000	0.0
556 Rushford Center									
86-55600	Rushford Center	0	0		-	1,000	500	500	
	Dept Total	0	0	0	0	1,000	500	500	
557 Regional Mental Health Board									
86-55700	Regional Mental Health Board	0	0			406	500	500	
	Dept Total	0	0	0	0	406	500	500	
558 Community Health Center, Inc.									
86-55800	Community Health Center	0	0			500	500	500	
	Dept Total	0	0	0	0	500	500	500	
559 Middlesex Land Trust									
86-55900	Middlesex Land Trust	0	0			500	500	500	
	Dept Total	0	0	0	0	500	500	500	
800 Contingency									
84-80000	Contingency	0	0	100,000	0	0	100,000	100,000	0.0
84-80001	Salary Contingency	0	0	31,834	0	0	0	0	
	Dept Total	0	0	131,834	0	0	100,000	100,000	-24.1
Capital Improvement Plan Budget									
	Capital Improvement Plan Budget	593,103	524,312	442,178	442,178	467,015	336,700	451,700	2.2
	Total Capital Budget	593,103	524,312	442,178	442,178	467,015	336,700	451,700	2.2
Fund 12 Road Fund									
	Road Fund	500,000	1,077,758	500,000	500,000	500,000	500,000	500,000	0.0
	Total Road Fund	500,000	1,077,758	500,000	500,000	500,000	500,000	500,000	0.0
Debt Service									
	Rescue 5-13	42,314	44,099	45,960	45,960	47,900	47,900	47,900	4.2
	Interest Rescue 5-13	7,607	5,822	3,961	3,960	2,021	2,021	2,021	-49.0
	Transfer Station		100,000	140,000	140,000	140,000	140,000	140,000	0.0
	Interest			67,865	67,865	64,365	64,365	64,365	-5.2
	Roll Off Truck			27,000	27,000	0	0	0	-100.0
	Total Debt Service	49,921	149,921	284,786	284,785	254,286	254,286	254,286	-10.7
700 Regional School District #17									
90-70000	Regional School #17	20,918,591	21,414,633	22,376,890	20,139,207	23,838,866	23,471,743	23,465,940	4.9
	Dept Total	20,918,591	21,414,633	22,376,890	20,139,207	23,838,866	23,471,743	23,465,940	4.9
Grand Total		28,081,546	29,107,347	29,871,222	25,559,882	31,387,001	30,764,868	30,948,576	3.6